

**Coventry City Council**  
**Minutes of the Meeting of Cabinet Member for Adult Services held at 10.00 am on**  
**Thursday, 2 September 2021**

Present:

Members: Councillor M Mutton (Cabinet Member)  
Councillor J Birdi (Shadow Cabinet Member)

Employees:

P Fahy, Director of Adult Services  
L Knight, Law and Governance  
J Reading, Adult Services

**Public Business**

**6. Declarations of Interest**

There were no declarations of interest.

**7. Minutes**

The minutes of the meeting held on 3<sup>rd</sup> September 2020 were agreed as a true record. There were no matters arising.

**8. Day Opportunities for Adults and Older People**

The Cabinet Member considered a report of the Director of Adult Services which sought approval to consult on two proposals, one concerning the establishment of a Dementia Hub at the Maymorn building and the second on the closure of the Community Zone service at Frank Walsh House Annex and the re-provision of that service at the Wilfred Spencer Centre.

The report indicated that the Council directly provided or commissioned a range of day opportunities for adults. These served a vital function in at least two separate but related ways:

- They provided meaningful activities including learning, stimulation and recreation helping in promoting the independence of service users
- They provided valuable daytime respite for informal carers.

In order to protect vulnerable people during the first wave of Covid-19, day services were closed in March 2020 and were partially reopened from August 2020 which remained the position in August 2021. In response to the closure and subsequent partial reopening of centre-based day opportunities, the City Council had continued to fund packages of care for its eligible residents where required as an alternative to day centre attendance and had worked with providers to adapt day centre-based approaches, to more agile targeted activities that optimised safe interaction but minimised the risk of Covid-19 infection. The report provided detailed information on the numbers of adults and older people receiving a centre based day opportunity arranged through Adult Social Care prior to Covid and currently.

The Council had already begun a reduction in reliance on building-based services and provision of more opportunities for people to make use of community options

before the onset of the Covid -19 pandemic, for example, through the delivery of its Jenner 8 centreless service for adults with learning disabilities. The closure and only partial reopening of building based services had given added impetus for the development of outreach models to people in their own homes including utilising care technology solutions to engage people in meaningful activities. Nevertheless, for some individuals, building based services would continue to be the most effective way of meeting specific needs and a blended approach was now required. Management of infection prevention and control was likely to be required for the foreseeable future and provided further opportunity to consider alternative ways to meet need where possible.

This report was seeking permission to consult on the following two proposals:

#### Proposal 1 - Dementia Hub

Creation of a Dementia Hub based at the Maymorn building in Everden Road, Holbrooks. This proposal, which resulted from an informal engagement exercise with stakeholders from across the City, would maintain an element of “in person” whole day attendance for part of the week. In addition, through a network of partner agencies including health services and Community and Voluntary sector organisations working in collaboration, the Hub would enable a rich variety of benefits for service users and their families simplifying dementia support access for people with dementia, their families and professionals including GPs.

It was proposed that there would be a wide range of activities and information provided through the Hub to enable people to extend their living well years through early identification information, healthy lifestyles advice and support, physical activity and social and mental activities leading to improved quality of life for those living with Dementia and their carers and families.

#### Proposal 2 - Learning Disability Hub

This proposal would see consolidation of building based learning disabilities day opportunities delivered from two establishments; Wilfred Spencer Centre in Whitaker Road, Whoberley and Frank Walsh House annex Jenner Street, Hillfields to focus on as single hub at Wilfred Spencer Centre. It sought to re-design the service into a vibrant “hub and spoke” model incorporating community access and leading to improved outcomes for service users and their families.

The report set out why it was not recommended to either revert back to the pre Covid arrangements or to close building-based services and rely exclusively on community based/ technical solutions.

Details of the engagement activities undertaken in respect of the proposals were outlined.

The report highlighted that there continued to be a number of other day time options available which were independent of Council Adult Social Care funding, examples included Coventry Resource Centre for the Blind, Coventry Asian Blind Association, Ben Day Centre, MBI, Coundon Care and We Care More. Affected by the Pandemic in similar ways to Council provided/commissioned services there was evidence of more recent recovery and restoration of provision.

Members asked about the capacity to cope with an increasing demand for centre based services and what was being done to meet the needs of the different communities in the city.

**RESOLVED that:**

**(1) The formal consultation with service users, carers, staff and other stakeholders in connection with the establishment of a Dementia Hub at Maymorn be approved.**

**(2) The commencement of formal consultation with service users, carers, staff and other stakeholders around the closure of the Community Zone service at Frank Walsh House Annex and re-provision of that service at Wilfred Spencer Centre be endorsed.**

**9. Market Development Plan: Mental Health**

The Cabinet Member considered a report of the Director of Adult Services concerning the Mental Health Market Development Plan, a copy of which was set out at an appendix to the report. The report sought approval for publication of the Plan.

The report indicated that demand for mental health residential care and supported accommodation, and complexity of those coming through the system, had increased significantly in recent years due to local and national factors, and was projected to grow further as population numbers increased and the long-term effects of the Covid-19 pandemic continued to be felt. In recent years there had been a move towards more person-centred, enablement-based care and support in Adult Social Care. Over the next five years the Council planned to:

- Raise the quality of the existing mental health nursing, residential and supported accommodation to ensure evidence-based recovery-focused models were delivered in high-quality settings. Existing providers would be offered extensive support to meet required standards but ultimately decommissioned if standards were not met.
- Stimulate the market to develop additional capacity to meet the needs of existing service users, Coventry people placed out of city, and increased numbers of service users projected for the next five years. This would include a larger proportion of supported accommodation to promote reablement, recovery and a move back to independence, including specialist supported living for those with more complex needs or risks.
- Developing and expanding the existing community-based support model to support more people in their own homes and to enable people to move on to independent living with appropriate step-down community support more quickly and sustainably. This aspect was not included in this plan as the intention was to investigate Council internal options prior to considering independent sector options.

The report detailed that Councils had a duty to shape social care provider markets to ensure that a range of good quality provision was in place to meet the social care needs of individuals including adults with mental health conditions. This was

achieved through good commissioning practice which ensured that providers were aware of the type and volume of support that was likely to be required both now and in the foreseeable future.

Reference was made to Market Position Statements (MPS) which were a tool for providing this communication and the production of a Market Position Statement (MPS) for Adult Social Care was a requirement as part of the Care Act (2014). The Cabinet Member for Adult Services approved the Market Position Statement in October 2018. The report detailed what was included in this Market Position Statement.

Following the publication of Coventry's MPS the intention had been to produce a series of Market Development Plans (MDP) to provide the market with additional information about population needs, current developments and gaps in provision. The current plan was in relation to adults with mental health conditions. The Mental Health MDP was intended to achieve several objectives including:

- Reiteration and building upon information about need and demand from the MPS
- Reminding providers of the approach to adult social care and support in Coventry and its main objectives
- Setting standards for evidence-based, high quality new provision
- Explaining development schemes already in the pipeline
- Describing the likely residual demand that would require provision in the future.

The Cabinet Member was informed that current and potential new providers had been made aware of the content of the MDP during formal and informal conversations about developing the market over the last 18 months. Feedback from the provider sector was positive as they had welcomed a document that built on the MPS and gave more detail on demand to inform their investment decisions and provided confirmation that Coventry remained a place to deliver good quality sustainable developments. This had indicated a strong appetite to develop the types of specialist and more general provision covered in the document.

**RESOLVED that approval be given to the publication of the Market Development Plan for adults with mental health conditions.**

#### 10. **Outstanding Issues**

The Cabinet Member considered a report of the Director of Law and Governance concerning the one outstanding issue item that was to be the subject of an update report at a future Cabinet Member meeting.

**RESOLVED that it be noted that a report concerning "Adult Social Care Practice Framework Adults and their Carers at the Heart of Practice" will be submitted to a future meeting when appropriate.**

(Meeting closed at 10.30 am)